

# **TRELLIDOR HOLDINGS LIMITED**

SUMMARISED PROVISIONAL AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 30 JUNE 2018







# **HIGHLIGHTS**



28% Return on capital

**16.2** Cents per share final dividend







# COMMENTARY

### Introduction

Trellidor Holdings Limited ("the Group") comprises the Trellidor and Taylor Group businesses.

Trellidor is the market leading manufacturer of custom-made barrier security products, distributed via a dedicated and skilled franchise network operating throughout South Africa, Africa and the UK.

The Taylor Group business incorporates Taylor, a major manufacturer and distributor of custom-made blinds, decorative and security shutters and NMC, an importer and distributor of cornicing and skirting products. The Taylor Group has a strong presence in the Western and Southern Cape.

### **Overview**

The Trellidor business produced a solid performance reflecting its strong positioning in and the defensive qualities of the security sector despite the tough economic conditions during the period which negatively impacted consumer spending throughout South Africa and Africa, particularly in the middle-income market. The Taylor Group however was fully exposed to the decline in consumer disposable income.

Group revenue for the year grew 2.6% to R539.0 million (2017: R525.3 million) in these difficult trading conditions.

The Group's gross profit margin of 45.6% was lower compared to the previous year (47.7%), predominantly due to; increased material costs, a change in sales mix (higher proportion of sales of premium product) and an under recovery of an above inflationary increase in labour cost. Operating expenses were well managed and increased by 4% year-on-year.

Accordingly, profit after tax of R59.6 million and earnings per share of 54.4 cents for the year declined 10% and 8% respectively.

The Group's strong cash-generating capacity was reflected in the net cash from operating activities of R68.1 million which grew by 9.3%. As previously reported, the second tranche of the Taylor business acquisition purchase price of R30 million was paid from cash reserves in July 2017.

During the year the Group purchased 446,535 Group shares on the open market valued at R2.6m. These shares were cancelled after year end.

The Group has interest-bearing liabilities of R93.0 million which incurred R8.3 million of net interest for the year ended 30 June 2018. The Group's gearing is at a conservative level and its financial risk is well managed – interest cover is 9.6 times.

The results presentation will be uploaded onto the company's website during the course of the week ending 14 September 2018.

## **Segments**

### Trellidor

Revenue grew 5% to R331.6 million. The product diversification and geographic expansion strategies generated new product and international sales growth of 23% and 12%, respectively. This is a pleasing outcome of these strategies.

Gross margin reduced to 46.8% (2017: 49.0%), due primarily to a change in sales mix and under recovery of an above inflationary increase in labour costs.

Recurring overhead cost growth was below inflation. Operating profit before interest declined by 1.7% to R64.9 million. Net cash from operating activities of R49.8 million grew by 12%.







# **COMMENTARY** continued

### **Taylor Group**

Revenue declined by 0.3% to R208.8 million. Taylor experienced strong shutter sales but this was offset by weaker blind sales. NMC which accounts for 13% of Taylor Group sales was severely impacted by the slowdown in the construction sector.

Gross margin reduced to 43.7% (2017: 45.7%) due predominantly to higher material input costs.

Overheads were negatively impacted by new product launch expenses and foreign exchange losses of R3.2 million (2017: R0.9 million). Operating profit before interest decreased by 31.3% to R31.8 million. Net cash from operating activities of R18.3 million grew by 1%.

### Dividend

The Board of Directors has declared a final gross dividend of 16.2 cents (2017: 19.5 cents) per ordinary share. This brings the total gross dividend for the year ended 30 June 2018 to 27.2 cents (2017: 30.0 cents).

In addition, the Group purchased on the open market and cancelled 446,535 Group shares valued at R2.6 million.

### **Prospects**

The introduction of the new product set over the last few years and the synergistic acquisition of the Taylor Group have diversified and grown the Group's revenue stream. These strategies have proven to be successful as indicated above and will continue to drive strong growth in 2019. In this respect, the strategy to sell certain Taylor products through the Trellidor distribution network will be accelerated in 2019.

New franchisees have been signed in Africa and a dedicated team focused on growing the Group's distribution in Africa is developing new opportunities.

The Group has capacity to benefit from operational gearing generated by strategies focused on increasing sales volumes.

Operational improvements are targeted, particularly to increase gross margin. During the period capital expenditure of R6.0 million out of a planned total R12.0 million was made in an efficiency-enhancing project, which is expected to yield a payback period of two years. The capital expenditure includes factory expansion and new machinery. This project was implemented in August 2018 and will start producing full benefits from January 2019.

The Group will also continue to seek synergistic acquisition opportunities.

### Auditor's report

The summarised consolidated financial results have been extracted from audited consolidated annual financial statements but is itself not audited. The consolidated annual financial statements from which this report is extracted have been audited by Mazars on which they expressed an unmodified opinion. A copy of the consolidated financial statements for the year ended 30 June 2018 together with the audit report is available for inspection at the company's registered office. The directors take full responsibility for the preparation of the summarised report and that the financial information has been correctly extracted from the underlying consolidated annual financial statements. The consolidated annual financial statements were approved by the board on 6 September 2018.

Information included under the heading "Prospects" and any reference to future financial information included in the audited summarised consolidated financial results have not been audited or reviewed. Shareholders are therefore advised that in order to obtain a full understanding of the nature of the auditor's engagement they should obtain a copy of their report with the accompanying financial results from the company's registered office.

### **TM Dennison**

Chief Executive Officer

11 September 2018









# **CASH DIVIDEND DECLARATION**

Notice is hereby given that the directors have declared a final gross dividend of 16.20 cents per share for the year ended 30 June 2018.

The dividend has been declared from income reserves. A dividend withholding tax of 20% will be applicable to all shareholders who are not exempt. The final net ordinary dividend is 12.96 cents per share for ordinary shareholders.

The issued share capital at the declaration date is 107 893 583 shares.

The income tax number of the company is 9419378840.

The salient dates for the dividend will be as follows:

| Last day of trade to receive a dividend  | Tuesday, 2 October 2018   |  |
|--|---------------------------|--|
| Shares commence trading "ex" dividend  | Wednesday, 3 October 2018 |  |
| Record date  | Friday, 5 October 2018    |  |
| Payment date   | Monday, 8 October 2018    |  |
| Share cartificates may not be dometarialised or rematerialised between Wednesday, 2 October 2018 and Eriday, 5 October |                           |  |

Share certificates may not be dematerialised or rematerialised between Wednesday, 3 October 2018 and Friday, 5 October 2018, both days inclusive.







# SUMMARISED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

at 30 June 2018

|   | Nete | Audited<br>30 June<br>2018 | Audited<br>30 June<br>2017 |
|---|------|----------------------------|----------------------------|
|   | Note | R'000                      | R'000                      |
| Assets  |      |                            |                            |
| Non-current assets<br>Property, plant and equipment |      | 61 175                     | 51 500                     |
| Goodwill  |      | 74 401                     | 74 401                     |
| Intangible assets                                   |      | 42 363                     | 46 741                     |
| Other financial assets                              |      | 693                        | 287                        |
| Deferred tax assets                                 |      | 3 443                      | 3 687                      |
|   |      | 182 075                    | 176 616                    |
| Current assets                                      |      |                            |                            |
| Inventories   | 5    | 106 374                    | 94 724                     |
| Trade and other receivables                         |      | 61 377                     | 61 779                     |
| Other financial assets                              |      | 1 565                      | 794                        |
| Current tax receivable<br>Cash and cash equivalents |      | 2 202<br>27 128            | -<br>55 103                |
|   | _    | 198 646                    | 212 400                    |
| Total assets  |      | 380 721                    |                            |
|   |      | 380 721                    | 389 016                    |
| Equity and liabilities                              |      |                            |                            |
| Equity<br>Stated capital                            |      | 43 188                     | 45 759                     |
| Reserves  |      | 4 253                      | 2 031                      |
| Retained income                                     |      | 165 107                    | 139 273                    |
| Equity attributable to owners of the company        |      | 212 548                    | 187 063                    |
| Non-controlling interests                           |      | 5 626                      | 4 827                      |
| Total equity  |      | 218 174                    | 191 890                    |
| Liabilities   |      |                            |                            |
| Non-current liabilities                             |      |                            | ~~~~~                      |
| Other financial liabilities                         | 6    | 71 364                     | 86 090                     |
| Deferred tax liabilities                            | _    | 2 610                      | 4 439                      |
|   |      | 73 974                     | 90 529                     |
| Current liabilities                                 | -    | 05 004                     | 50.017                     |
| Trade and other payables                            | 7    | 65 681                     | 52 617                     |
| Other financial liabilities<br>Current tax payables | 6    | 21 687<br>894              | 49 886<br>3 647            |
| Warranty provisions                                 |      | 311                        | 447                        |
|   | _    | 88 573                     | 106 597                    |
| Total liabilities                                   |      | 162 547                    | 197 126                    |
| Total equity and liabilities                        |      |                            | 389 016                    |







# SUMMARISED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

for the year ended 30 June 2018

| Note   | Audited<br>30 June<br>2018<br>R'000 | Audited<br>30 June<br>2017<br>R'000 |
|--|-------------------------------------|-------------------------------------|
| Revenue<br>Cost of sales   | 538 984<br>(293 070)                | 525 384<br>(274 878)                |
| Gross profit<br>Other income<br>Operating expenses   | 245 914<br>7 395<br>(161 409)       | 250 506<br>6 711<br>(154 917)       |
| Operating profit before interest and tax         3           Investment revenue         Finance costs  | 91 900<br>1 302<br>(9 595)          | 102 300<br>3 107<br>(12 183)        |
| Profit before tax<br>Taxation  | 83 607<br>(24 029)                  | 93 224<br>(27 234)                  |
| Profit for the year  | 59 578                              | 65 990                              |
| Other comprehensive income:<br>Items that may be reclassified to profit or loss<br>Exchange differences on translating foreign operations<br>Reclassification of hedging reserves to profit and loss<br>Income tax related to items that may be reclassified | (108)<br>-<br>-                     | (710)<br>662<br>–                   |
| Other comprehensive income for the year net of taxation  | (108)                               | (48)                                |
| Total comprehensive income for the year  | 59 470                              | 65 942                              |
| Profit attributable to:<br>Owners of the company<br>Non-controlling interests  | 58 763<br>815                       | 64 265<br>1 725                     |
|  | 59 578                              | 65 990                              |
| Total comprehensive income attributable to:<br>Owners of the company<br>Non-controlling interests  | 58 671<br>799                       | 64,323<br>1 619                     |
|  | 59 470                              | 65 942                              |
| Earnings per share for profit for the period attributable         to the owners of the company during the year         Earnings and diluted earnings per share       (cents)       4   | 54.4                                | 59.3                                |









# SUMMARISED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 30 June 2018

|   |                            |                            |                              | Total   |   |  |
|---|----------------------------|----------------------------|------------------------------|---|---|--|
|   | Stated<br>capital<br>R'000 | Total<br>reserves<br>R'000 | Retained<br>income<br>R'000  | attributable<br>to owners<br>of the<br>company<br>R'000 | Non-<br>controlling<br>interests<br>R'000 | Total<br>equity<br>R'000               |
| Balance at 1 July 2016  | 45 759                     | 582                        | 103 501                      | 149 842   | (846)                                     | 148 996                                |
| Total comprehensive<br>income for the period<br>Employee share option<br>Dividends<br>Sale of shares in subsidiary<br>to non-controlling interest | -<br>-<br>-                | 58<br>1 391<br>–           | 64 265<br><br>(28 493)<br>   | 64 323<br>1 391<br>(28 493)<br>-                        | 1 619<br>_<br>_<br>4 054                  | 65 942<br>1 391<br>(28 493)<br>4 054   |
| Balance at 30 June 2017   | 45 759                     | 2 031                      | 139 273                      | 187 063   | 4 827                                     | 191 890                                |
| Total comprehensive<br>income for the period<br>Employees share option<br>Dividend<br>Own shares  | -<br>-<br>-<br>(2 571)     | (92)<br>2 314<br>–<br>–    | 58 763<br>-<br>(32 929)<br>- | 58 671<br>2 314<br>(32 929)<br>(2 571)                  | 799<br>_<br>_<br>_                        | 59 470<br>2 314<br>(32 929)<br>(2 571) |
| Balance at 30 June 2018   | 43 188                     | 4 253                      | 165 107                      | 212 548   | 5 626                                     | 218 174                                |







# SUMMARISED CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 30 June 2018

|   | Audited<br>30 June<br>2018<br>R'000               | Audited<br>30 June<br>2017<br>R'000                |
|---|---|--|
| Cash flows from operating activities<br>Cash generated from operations<br>Interest income<br>Finance costs<br>Tax paid<br>Net cash from operating activities            | 106 947<br>1 302<br>(9 537)<br>(30 569)<br>68 143 | 104 626<br>3 107<br>(12 183)<br>(33 230)<br>62 320 |
| Cash flows from investing activities<br>Business combinations<br>Purchase of property, plant and equipment<br>Other   | (16 416)<br>(1 504)                               | (124 005)<br>(9 071)<br>1 041                      |
| Net cash used in investing activities         Cash flows from financing activities         Purchase of own shares         Net proceeds from other financial liabilities | (17 920)<br>(2 571)<br>(42 983)                   | (132 035)<br>-<br>59 865                           |
| Dividends paid Proceeds on sale of shares to non-controlling interest Net cash from financing activities  | (32 929)<br>-<br>(78 483)                         | (28 493)<br>4 054<br>35 426                        |
| Total cash movement for the year         Cash at the beginning of the year         Effect of exchange rate movement on cash balances                                    | (28 260)<br>55 103<br>285                         | (34 289)<br>89 388<br>4                            |
| Cash and cash equivalents at the end of the period  | 27 128  | 55 103   |







# NOTES TO THE SUMMARISED CONSOLIDATED FINANCIAL RESULTS

for the year ended 30 June 2018

# 1. Basis of preparation

The provisional audited summarised consolidated financial results for the year ended 30 June 2018 has been prepared and presented in accordance with the framework concepts and the measurement and recognition requirements of International Financial Reporting Standards ("IFRS"), the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, the Listings Requirements of the JSE Limited, contains the information as required by IAS 34 – *Interim Financial Reporting* and the Companies Act No 71 of 2008, under the supervision of the Chief Financial Officer, Mr CG Cunningham CA(SA). The accounting policies applied and methods of computation used in preparation of the summarised consolidated financial information are in terms of IFRS and consistent with those applied in the annual financial statements for the year ended 30 June 2017.

# 2. Segmental information

|  | Audited<br>30 June<br>2018<br>R'000 | Audited<br>30 June<br>2017<br>R'000 |
|--|-------------------------------------|-------------------------------------|
| Revenue  |                                     | 0.45.000                            |
| Trellidor<br>Taylor  | 331 576<br>208 820                  | 315 903<br>209 481                  |
| Inter-segment  | (1 412)                             | _                                   |
|  | 538 984                             | 525 384                             |
| Operating profit before interest and tax                   |                                     |                                     |
| Trellidor  | 64 956                              | 66 086                              |
| Taylor   | 31 835                              | 46 307                              |
|  | 96 791                              | 112 393                             |
| Reconciling items Net finance costs                        | (0.000)                             | (0.070)                             |
| Acquisition costs  | (8 293)                             | (9 076)<br>(2 474)                  |
| Amortisation of the client database                        | (4 891)                             | (4 891)                             |
| Fair value adjustment on deferred consideration            | -                                   | (2 728)                             |
| Profit before tax  | 83 607                              | 93 224                              |
| Total assets   |                                     |                                     |
| Trellidor  | 141 356                             | 125 725                             |
| Taylor   | 209 112                             | 204 501                             |
| Inter-segment  | (318)                               | -                                   |
|  | 350 150                             | 330 226                             |
| Reconciling items  |                                     |                                     |
| Cash and cash equivalents                                  | 27 128                              | 55 103                              |
| Deferred tax   | 3 443                               | 3 687                               |
| Total as per statement of financial position               | 380 721                             | 389 016                             |
| Revenue by location of customer – geographical information |                                     |                                     |
| South Africa   | 475 431                             | 470 019                             |
| Foreign  | 63 553                              | 55 365                              |
|  | 538 984                             | 525 384                             |







# NOTES TO THE SUMMARISED CONSOLIDATED FINANCIAL RESULTS

for the year ended 30 June 2018

|    |  | Audited<br>30 June<br>2018<br>R'000                            | Audited<br>30 June<br>2017<br>R'000                            |
|----|--|--|--|
| 3. | Operating profit<br>Operating profit before interest for the year is stated after accounting<br>for the following, amongst others:   |  |  |
|    | Operating lease charge – premises<br>Depreciation<br>Amortisation of intangible assets<br>Employee benefits<br>Advertising<br>Cartage<br>Gas, electricity and water        | 7 728<br>6 471<br>5 104<br>125 885<br>25 555<br>7 307<br>7 075 | 7 270<br>6 448<br>5 108<br>116 886<br>23 429<br>6 842<br>7 034 |
| 4. | <b>Earnings per share</b><br>Profit attributable to ordinary shareholders<br>Adjusted for:<br>Profit on disposal of property, plant and equipment                          | 58 763<br>(100)  | 64 265<br>(86)   |
|    | Gross amount<br>Non-controlling interest<br>Tax effect   | (150)<br>8<br>42   | (120)<br>-<br>34   |
|    | Headline earnings  | 58 663   | 64 179   |
|    | Adjusted for:<br>Amortisation client database<br>Acquisition costs – Taylor<br>Fair value adjustment on contingent consideration<br>Tax effect<br>Non-controlling interest | 4 891<br>-<br>(1 369)<br>(264)                                 | 4 891<br>2 474<br>2 728<br>(2 134)<br>(597)                    |
|    | Core headline earnings   | 61 921   | 71 541   |
|    |  | Number<br>'000   | Number<br>'000   |
|    | Number of shares issued<br>Weighted average number of ordinary shares in issue during the period   | 108 340<br>108 021   | 108 340<br>108 340   |
|    | Diluted weighted average number of shares  | 108 021  | 108 340  |
|    | Earnings and diluted earnings per share(cents)Headline and diluted headline earnings per share(cents)Core headline and diluted core headline earnings per share(cents)     | 54.4<br>54.3<br>57.3   | 59.3<br>59.2<br>66.0   |







# NOTES TO THE SUMMARISED CONSOLIDATED FINANCIAL RESULTS

for the year ended 30 June 2018

|    |   | Audited<br>30 June<br>2018<br>R'000             | Audited<br>30 June<br>2017<br>R'000                     |
|----|---|---|---|
| 5. | Inventories   |   |   |
|    | Raw materials, components   | 101 053   | 80 544  |
|    | Work in progress  | 1 805   | 3 222   |
|    | Finished goods  | 1 335   | 1 772   |
|    | Goods in transit  | 3 276   | 9 650   |
|    |   | 107 469   | 95 188  |
|    | Provision for obsolescence  | (1 095)   | (464)   |
|    |   | 106 374   | 94 724  |
| 6. | Other financial liabilities<br>Nedbank<br>First National Bank term Ioans<br>Wesbank Corporate<br>Novaspectacular Investments Proprietary Limited<br>Deferred purchase consideration | 25 000<br>61 057<br>693<br>6 301<br>–<br>93 051 | 22 264<br>77 166<br>1 634<br>4 912<br>30 000<br>135 976 |
|    |   |   |   |
| 7. | Trade and other payables  |   |   |
|    | Trade payables  | 37 587  | 25 592  |
|    | Amounts received in advance   | 9 486   | 6 292   |
|    | Accrued leave pay and bonus   | 9 853   | 9 425   |
|    | Accrued expenses  | 6 586   | 8 835   |
|    | Other payroll accruals  | 2 169   | 2 473   |
|    |   | 65 681  | 52 617  |







# NOTES

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# **CORPORATE INFORMATION**

#### **Trellidor Holdings Limited**

("Trellidor", "the Company" or "Group") (Registration number 1970/015401/06) Share code: TRL ISIN: ZAE000209342

#### **Executive directors**

TM Dennison (Chief Executive Officer) CG Cunningham (Chief Financial Officer)

#### Independent non-executive directors

MC Olivier *(Chairman)* RB Patmore JB Winship

### **Company Secretary**

P Nel (BComm ACIS) 71 Cotswold Drive Westville 3629

### **Registered office**

20 Aberdare Drive Phoenix Industrial Park Durban, 4001 (PO Box 20173, Durban North, 4016)

### **Date of incorporation**

23 November 1970

#### Place of incorporation South Africa

South Airica

Website www.trellidor.co.za

### Auditors and

Independent Reporting Accountants Mazars Mazars House 197 Peter Mokaba Road Morningside Durban, 4001 (PO Box 70584, Overport, 4067)

### **Corporate Sponsor**

PSG Capital Proprietary Limited (Registration number 2006/015817/07) 1st Floor, Ou Kollege 35 Kerk Street Stellenbosch, 7600 (PO Box 7403, Stellenbosch, 7599)

and 2<sup>nd</sup> Floor, Building 3 11 Alice Lane Sandhurst Sandton, 2196 (PO Box 650957, Benmore, 2010)

### **Transfer Secretaries**

Computershare Investor Services Proprietary Limited (Registration number 2004/003647/07) Rosebank Towers 15 Biermann Avenue Rosebank, 2196 (PO Box 61051, Marshalltown, 2107)

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