TRELLIDOR®
THE ULTIMATE CRIME BARRIER

TRELLIDOR HOLDINGS LIMITED

(REGISTRATION NUMBER 1970/015401/06)

SUMMARISED CONSOLIDATED

AUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

Strength. Quality. Variety.

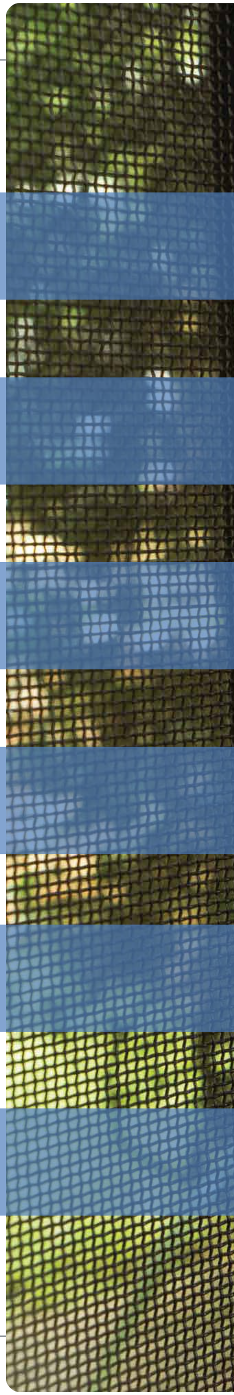
Trellidor is a proudly South African Group.

TRELLIDOR®
THE ULTIMATE CRIME BARRIER

The core values of the Group are built on the three pillars of
Innovation, Quality and Service.

With these pillars as our base we have successfully built a reputation for delivering **trusted high-quality products and exceptional service.**

Salient Points



Revenue for the year from continued operations	**R292.7 million** (2025: R367.1 million)
Headline (loss)/ earnings per share	**(17.3) cents** (2025: 31.5 cents)
Net Cash from operations for the year	**(R15.6) million** (2025: R66.5million)
Net Asset Value per share	**162 cents** (2025: 174 cents)
Net Debt as at 30 June 2026	**R56.8 million** (2025: R71.3 million)
Dividend declared per share	**0.0 cents** (2025: 12.0 cents)

Commentary

FINANCIAL PERFORMANCE AND STRATEGIC CONTEXT

The 2026 financial year has been a challenging period for Trellidor, the financial performance for the year is disappointing. Restoring profitability remains management's immediate priority. Although the revenue deficit against prior year narrowed from half year (21.3% deficit at HY26, improved to 20.3% at FY26), the under-recovery of the higher fixed and semi-variable cost base, translates into a loss per share of 16.9 cents (FY25: loss per share of 41.7 cents) and headline loss per share of 17.3 cents (FY25: headline earning per share 31.5 cents) for the year ended 30 June 2026. Total comprehensive income for the year improved from a loss of R36,9m to a profit of R0.3m.

The FY26 result should be viewed in the context of a year in which the business took decisive action to simplify its structure, reset its cost base, strengthen its balance sheet and reposition the business for sustainable growth. As reported at half-year, the fixed cost base was addressed during FY26 H2, with annualised savings of R16.8m expected to benefit FY27. While the financial outcome is not satisfactory, the strategic progress made during the year has materially improved the Group's focus and its capacity to pursue growth in its core markets.

SIMPLIFICATION AND BALANCE SHEET STRENGTH

A key milestone during the year was the successful completion of the disposal of two subsidiaries. These disposals have simplified the Group structure and enabled management to focus capital, resources and leadership attention on the core Trellidor business, where the strongest opportunities exist to restore profitability and improve returns.

The disposals have also strengthened the Trellidor's balance sheet, with debt reduced by R21.6 million during the year. The remaining debt of R44.6 million is property-backed mortgage debt. Trellidor's property portfolio has a carrying value of R67.5 million as at 30 June 2026. This provides Trellidor with a more stable platform from which to execute its growth strategy and reduces the burden of finance costs on future earnings.

RESTRUCTURING AND LEADERSHIP TRANSITION

In parallel, Trellidor undertook a comprehensive restructuring process to right size the business for the current environment while retaining the capacity required to support future growth. This restructuring has reduced structural costs, improved accountability and created a leaner, more agile organisation.

Trellidor also transitioned its executive succession plan effectively during the year and enters the 2027 financial year with a focused executive team aligned behind a clear set of strategic priorities.

REVENUE PERFORMANCE AND REGIONAL DYNAMICS

Revenue performance was mixed. Encouraging growth in KwaZulu-Natal, the Free State, the Western Cape and East Africa, together with positive underlying UK non-project revenue and stronger South African commercial and retail demand, demonstrated the resilience of demand where selling capacity, focus and distribution are in place.

This growth was offset by the non-recurrence of the UK project work which was completed in February 2025, and weaker trading in Gauteng, the Eastern Cape and Botswana, reflecting difficult economic conditions and sector-specific pressures.

Performance in Mpumalanga, Limpopo and Namibia was also affected by franchise transitions and the time required to rebuild local capacity. Encouragingly, these transitions were largely complete entering FY27, providing a stronger platform for recovery.

Although Trellidor was marginally profitable at half year, the sharper H2 revenue decline and higher cost base carried into the second half drove the full-year loss. With the key franchise transitions largely complete and growth evident in several markets, Trellidor enters FY27 better positioned to rebuild revenue and restore profitability.

GROWTH STRATEGY

Management has initiated several growth strategies designed to improve revenue momentum and profitability over the medium term. A central component of this strategy is the expansion of selling capacity, with dedicated sales resources introduced or strengthened in key markets. Trellidor also focused on expanding its geographic footprint, strengthening existing markets, rebuilding capacity in regions where franchise transitions were required and selectively pursuing new opportunities where the Trellidor brand and product offering can be effectively leveraged.

In addition, plans are being implemented to further enhance Trellidor's product offering across both the residential and commercial built environment. By leveraging its manufacturing capability, selling capacity, installation expertise and distribution network across Africa and the United Kingdom, Trellidor is well positioned to offer customers a broader and more integrated range of solutions.

CAPITAL-LIGHT STRATEGY

Importantly, the Trellidor's medium-term growth strategies are not capital intensive and do not require additional debt. Rather, they are focused on leveraging available capacity and skills within the factory and the franchise network, supported by the strength of the Trellidor brand, which continues to hold meaningful equity with consumers and customers in the built environment.

This reduces execution risk, limits the need for new capital investment and supports the objective of restoring returns without placing additional strain on the balance sheet.

CURRENT TRADING

Trading during the start of FY27 has been positive, and while it remains early in the financial year and market conditions continue to require careful management, this initial performance is encouraging and provides early support for the strategic actions taken during FY26.

OUTLOOK

Trellidor enters the 2027 financial year in a stronger strategic and financial position. The business is simpler, more focused and better aligned to its core markets. The balance sheet has been strengthened, debt has been significantly reduced, the cost base has been reset, franchise transitions have largely been completed and selling capacity is being expanded.

Management's priority is now to convert these actions into improved financial performance through disciplined execution, revenue growth, margin management, cost control, working capital discipline and cash generation.

While challenges remain, the foundations for recovery have been laid. Trellidor's focus is firmly on restoring profitability, improving returns and creating sustainable shareholder value over the medium term.

DIVIDEND

Given the financial performance and cash generation, the Board has taken a decision not to declare a final dividend in respect of the year ended 30 June 2026 (FY25: 12.0 cents). The objective of the Board is to revert to paying dividend, once profitability and cash generation have normalised.

AUDITOR’S REPORT

The summarised consolidated financial results have been extracted from the audited consolidated financial statements of the Group for the financial year ended 30 June 2026 but are themselves not audited. The financial statements from which this report is extracted have been audited by PKF Durban on which they expressed an unmodified opinion. A copy of the consolidated annual financial statements for the year ended 30 June 2026, together with the audit report is available for inspection at the Company’s registered office and on the Company’s website, at www.holdings.trellidor.co.za.

The directors take full responsibility for the preparation of the summarised report and that the financial information has been correctly extracted from the underlying audited consolidated financial statements. The consolidated annual financial statements were approved by the Board on 10 September 2026. Information included under the heading “Outlook” and any reference to future financial information included in the summarised financial results have not been audited or reviewed. Shareholders are therefore advised that in order to obtain a full understanding of the nature of the auditor’s engagement they should obtain a copy of their report with the accompanying audited consolidated annual financial statements from the Company’s registered office.

WEBINAR

Shareholders are advised that the Company will be hosting a webinar at 10:00 Friday, 11 September 2026 to present the financial results to the market. Please refer to the webinar registration link in the short-form SENS announcement released this morning 11 September 2026.

DJR Judge
Chief Executive Officer
10 September 2026

Statement of Financial Position

for the year ended 30 June 2026

	Notes	Audited 30 June 2026 R'000	Audited 30 June 2025 R'000
Assets			
Non-current assets			
Property, plant and equipment		83 097	59 505
Right-of-use assets ('RoU assets')		15 654	15 727
Intangible assets and Goodwill	3	47 855	49 285
Loans receivable		2 616	2 044
Deferred tax		10 224	11 349
		159 446	**137 910**
Current assets			
Loans receivable		3 205	7 612
Inventories	7	64 057	55 900
Trade and other receivables		34 646	39 129
Current tax receivable		5 879	878
Cash and cash equivalents		3 973	31 451
		111 760	**134 970**
Assets classified as held for sale		-	83 575
Total assets		**271 206**	**356 455**
Equity and liabilities			
Equity			
Equity attributable to equity holders of the parent			
Stated capital		401	401
Reserves		11 741	(1 252)
Retained income		143 570	167 429
		155 713	166 578
Non-controlling interest		(1 265)	(918)
		154 448	**165 660**
Liabilities			
Non-current liabilities			
Lease liabilities		7 216	6 775
Other financial liabilities	8	40 718	45 961
Deferred tax		8 047	4 816
		55 981	**57 551**
Current liabilities			
Lease liabilities		3 796	4 069
Bank overdraft		16 132	7 547
Other financial liabilities	8	3 930	20 252
Trade and other payables	9	36 390	35 724
Current tax payable		-	5 591
Provisions		529	615
		60 777	**73 798**
Liabilities associated with assets held for sale		-	59 446
Total liabilities		**117 006**	**190 795**
Total equity and liabilities		**271 206**	**356 455**

Statement of Profit or Loss and other Comprehensive Income

for the year ended 30 June 2026

	Notes	Audited 30 June 2026 R'000	Audited 30 June 2025 R'000
Revenue	5	292 712	367 139
Cost of sales		(178 522)	(207 654)
Gross profit		**114 190**	**159 485**
Other operating income		7 642	6 783
Movement in credit loss allowance	6	(183)	58
Other operating expenses		(132 779)	(126 569)
Operating (loss)/profit		**(11 130)**	**39 756**
Investment income		2 062	2 632
Finance costs		(8 293)	(11 012)
(Loss)/Profit before taxation		**(17 361)**	**31 376**
Taxation		989	(8 771)
(Loss)/Profit from continuing operations		**(16 372)**	**22 606**
Discontinued operations			
(Loss) from discontinued operations		0	(62 138)
(Loss) for the year		**(16 372)**	**(39 533)**
Other comprehensive income:			
Items that will not be reclassified to profit or loss			
Property revaluation		23 882	-
Tax effects of gains on property reclassification		(5 158)	-
Total items that will not be reclassified to profit or loss		**18 724**	**-**
Items that may be reclassified to profit			
Exchange differences on translating foreign operations		(2 039)	2 655
Other comprehensive income for the year net of taxation		**16 685**	**2 655**
Total comprehensive income/(loss) for the year		**312**	**(36 878)**
(Loss)/profit attributable to:			
Owners of the parent		(16 124)	(39 729)
Non-controlling interest		(248)	196
		(16 372)	**(39 533)**
Total comprehensive (loss)/income attributable to:			
Owners of the parent		659	(37 116)
Non-controlling interest		(347)	238
		312	**(36 878)**
Earnings per share for the period attributable to the owners of the parent			
Basic and diluted (loss) per share (cents)	10	(16.9)	(41.7)

Statement of Changes in Equity
for the year ended 30 June 2026

	Stated capital R'000	Foreign currency translation reserves R'000	Revaluation reserve R'000	Retained income R'000	Total attributable to equity holders of the Group R'000	Non-controling interests R'000	Total equity R'000
Balance at 01 July 2024	**401**	**(3 907)**	**-**	**207 158**	**203 652**	**(1 156)**	**202 496**
Loss for the year		-	-	(39 729)	(39 729)	196	(39 533)
Other comprehensive income		2 655	-	-	2 655	42	2 697
Total comprehensive loss for the year		**2 655**	**-**	**(39 729)**	**(37 074)**	**238**	**(36 836)**
Balance at 30 July 2025	**401**	**(1 252)**	**-**	**167 181**	**166 329**	**(918)**	**165 411**
Loss for the year		-	-	(16 124)	(16 124)	(249)	(16 372)
Other comprehensive income		(2 039)	18 724	-	16 685	(98)	16 586
Total comprehensive loss for the year		**(2 039)**	**(18 724)**	**(16 124)**	**561**	**(347)**	**214**
Transfer between reserves		(3 691)	-	(3 691)	-	-	-
Dividends		-	-	**(11 425)**	**(11 425)**	**-**	**(11 425)**
Balance as at 30 June 2026	**401**	**(6 982)**	**18 724**	**143 323**	**155 465**	**(1 265)**	**154 200**

Statement of Cash Flows

for the year ended 30 June 2026

	Audited 30 June 2026 R'000	Audited 30 June 2025 R'000
Cash flows from operating activities		
Cash (utilised)/generated from operations	382	91 987
Interest income	2 062	1 706
Finance costs	(8 293)	(15 156)
Tax paid	(9 398)	(12 014)
Net cash from operating activities	**(15 249)**	**66 523**
Cash flows from investing activities		
Purchase of property, plant and equipment	(2 141)	(4 180)
Proceeds from disposal of property, plant and equipment	175	160
Purchase of other intangible assets	(853)	(2 221)
Net cash received on sale of business	21 448	-
Advances of loans receivable	-	(1 664)
Receipts from loans receivable	1 158	104
Net cash from investing activities	**19 788**	**(7 801)**
Cash from financing activities		
Proceeds from other financial liabilities	-	22 456
Repayment from other financial liabilities	(21 565)	(53 063)
Repayment of lease liabilities	(7 241)	(14 966)
Dividends paid	(11 425)	(14 966)
Net cash from financing activities	**(40 231)**	**(45 573)**
Total cash movement for the year	(35 691)	13 149
Cash at the beginning of the year	23 905	(16 047)
Effect of exchange rate movement on cash balances	(372)	1 497
Cash and cash equivalents classified as held for sale	-	25 305
Total cash at end of the year	**(12 159)**	**23 905**

Notes to the Financial Results
for the year ended 30 June 2026

1. Basis of preparation

The summarised consolidated audited results for the year ended 30 June 2026 (results for the year) have been prepared in accordance with IFRS Accounting Standards, the IFRIC Interpretations issued and effective at the time of preparing these consolidated annual financial statements, the requirements of the Companies Act of South Africa, the Financial Reporting Pronouncements as issued by the Financial Reporting Standards Council and the Listings Requirements of the JSE Limited.

The accounting policies as well as the methods of computation used in the preparation of the results for the year ended 30 June 2026 are in terms of IFRS Accounting Standards and are consistent with those applied in the audited financial statements for the year 30 June 2025. The Group's directors are responsible for the preparation and fair presentation of the summarised consolidated annual results. These results have been compiled under the supervision of the Chief Financial Officer, J Erasmus CA(SA).

2. Assets classified as held for sale

Assets, or disposal groups comprising assets and liabilities, that are expected to be recovered primarily through sale rather than through continuing use are classified as held for sale. The assets, or disposal group, are measured at the lower of their carrying amount and fair value less costs to sell. Impairment losses on initial classification as held for sale or distribution and subsequent gains and losses on remeasurement are recognised in profit or loss. Gains on subsequent increases in fair value less costs to sell are not recognised in excess of any cumulative impairment loss.

As detailed in the announcement, the Purchase Price for the Sale Equity is the aggregate consolidated net tangible asset value of Taylor and NMC as at 30 June 2025, calculated and adjusted in accordance with IFRS Accounting Standards and the provisions of the Sale of Shares and Claims Agreement, which calculation specifically excludes certain items previously accounted for by the Group in the net asset value of Taylor and NMC, such as intangible assets, IFRS 16 right-of-use assets, deferred tax assets, overdraft or term facilities, IFRS 16 lease liabilities, deferred tax liabilities and shareholder loans.

The parties have finalised the Effective Date Balance Sheet and calculated the Purchase Price, in accordance with the Sale of Shares and Claims Agreement, as being an amount of R51.9m. Consequently, the disposal group is presented as assets classified as held for sale.

SUMMARISED STATEMENT OF PROFIT OF LOSS AND OTHER COMPREHENSIVE INCOME OF DISPOSAL GROUP HELD FOR SALE	Audited 30 June 2026 R'000	Audited 30 June 2025 R'000
Revenue	-	178 256
Cost of Sales	-	(116 952)
Other operating income	-	1 376
Impairment fo assets held for sale	-	(69 370)
Other operating expenses	-	(51 093)
Net interest	-	(4 114)
Net (loss) profit before tax	**-**	**(61 898)**
Taxation	-	(241)
Net (loss) profit before tax	**-**	**(62 138)**

SUMMARISED STATEMENT OF FINANCIAL POSITION OF DISPOSAL GROUP HELD FOR SALE	Audited 30 June 2026 R'000	Audited 30 June 2025 R'000
Assets held for sale		
Property, plant and equipment	-	728
Right-of-use assets	-	2 112
Intangible assets	-	5 061
Other assets (Net)	-	75 674
	-	**83 575**
Other assets (Net) consist of:		
Trade and other receivables	-	9 582
Cash and cash equivalents	-	94
Inventories	-	58 207
Tax assets	-	7 791
	-	**75 674**

SUMMARISED STATEMENT OF FINANCIAL POSITION OF DISPOSAL GROUP HELD FOR SALE (continued)	Audited 30 June 2026 R'000	Audited 30 June 2025 R'000
Liabilities associated with assets held for sale		
Bank overdraft	-	25 399
Other financial liabilities	-	3 693
Lease liabilities	-	13 514
Trade and other payables	-	16 840
	-	**59 446**
Cash flow information		
Statement of cash flows		
Net cash from operating activities	-	23 857
Net cash inflow/(outflow) from investing activities	-	1 983
Net cash inflow/(outflow) from financing activities	-	(22 777)
	-	**3 063**

3. Goodwill

Goodwill includes the Trellidor UK acquisition goodwill, with a carrying value of R8.8 million (2025: R8.8 million), and the Trellidor RSA franchise acquisitions with a carrying value of R16.4 million (2025: R16.4 million), which management has tested for impairment during the year and based on the results of the test performed, no impairment was identified. In assessing future income, management has considered the assumptions relating to sustainable growth.

	Opening balance R'000	Additions through business combinations R'000	IFRS 5 Impairment R'000	Foreign exchange movements R'000	Total R'000
AS AT 30 JUNE 2026					
Goodwill	28 116	-	-	(975)	27 141
AS AT 30 JUNE 2025					
Goodwill	62 218	-	(34 591)	489	28 116

4. Segment information

The group has two reportable segments that are used by the Chief Executive Officer, as chairman of the executive committee. These operating segments are differentiated and identified by the products they manufacture and distribute, the services they provide and the markets they operate in.

These reportable segments as well as the products, services and geographical area from which each of them derives revenue are set out below:

REPORTABLE SEGMENT	PRODUCTS AND SERVICES
Trellidor	Trellidor is the market leading manufacturer of custom-made barrier security products, distributed via a dedicated and skilled franchise and branch network operating throughout South Africa, Africa and the UK.
Holdings	Management of the group treasury function and receives management fee income.

Notes to the Financial Results continued
for the year ended 30 June 2026

4. Segmented information (continued)

	Audited at 30 June 2026 R'000	Audited at 30 June 2025 R'000
Revenue		
Trellidor	292 711	367 139
Holdings	25 333	46 204
Inter segment elimination	(25 333)	(46 204)
	292 711	**367 139**
Operating profit before interest and tax		
Trellidor	(9 516)	45 244
Holdings	16 904	(55 073)
Inter segment elimination	(18 519)	4 9586
	(11 131)	**39 756**
Reconciling items		
Net finance costs	(6 231)	(8 380)
Profit before tax	**(17 362)**	**(38 420)**
EBITDA		
Trellidor	6 078	56 497
Holdings	18 791	(54 935)
Inter segment elimination	(24 423)	49 586
	446	**51 148**
Total Assets		
Trellidor	216 753	257 024
Holdings	139 783	86 050
Inter segment elimination	(85 329)	(208 104)
	271 206	**134 970**

Segment assets include foreign non-current assets in Ghana of R1.6 million (2025: R1.9 million) and R14.0 million (2025: R12.9 million) in the UK.

5. Disaggregation of revenue from customers

	Audited 30 June 2026 R'000	Audited 30 June 2025 R'000
Revenue from source type	292 712	367 138
Sale of security products	290 699	364 365
Sale of decorative products	1 367	2 076
Royalty income	645	697
Revenue by geographical location	292 712	367 138
South Africa	200 451	216 620
Rest of Africa	48 958	51 011
Rest of World	43 303	99 507
Revenue recognised by timing of transfer		
Point in time – delivery date	292 712	367 138

Revenue from one customer of Trellidor UK Business Unit represents Nil (2025: R56.0 million) of the Group's total revenue.

6. Operating profit before interest and taxation

	Audited 30 June 2026 R'000	Audited 30 June 2025 R'000
Operating profit before interest for the year is stated after accounting for the following, amongst others :		
Advertising	17 595	18 762
Amortisation on intangible assets	1 306	1 229
Auditor's remuneration	2 470	2 252
Bad debts written off	440	-
Cartage	8 217	7 672
Commission	3 721	3 345
Consulting fees	2 247	2 548
Depreciation on RoU asset	6 238	13 689
Depreciation on property, plant and equipment	4 032	5 884
Gas, electricity and water	8 823	8 715
Impairment of fixed assets	-	-
Net (gain)/loss on exchange differences	1 910	2 088
Short-term employee benefits	119 826	117 985
Net profit on disposal of fixed assets	(423)	417
Net (gain)/loss on lease modification	-	49

Notes to the Financial Results continued
for the year ended 30 June 2026

7. Inventories

	Audited 30 June 2026 R'000	Audited 30 June 2025 R'000
Raw materials	54 415	50 661
Work in progress	1 751	714
Finished goods	6 269	4 315
Goods in transit	2 611	1 394
	65 046	**57 084**
Provision for obsolescence	(989)	(1 183)
	64 057	**55 901**

8. Other financial liabilities

	Audited 30 June 2026 R'000	Audited 30 June 2025 R'000
FNB – Holdings Facility 1	-	18 096
FNB – Holdings Facility 2	-	-
FNB – Innovations Facility	-	-
FNB – Property Finance 1	36 189	38 845
FNB – Property Finance 2	8 459	9 272
	44 648	**66 213**

9. Trade and other payables

	Audited 30 June 2026 R'000	Audited 30 June 2025 R'000
Financial instruments		
Trade payables	10 485	14 100
Foreign exchange contract	-	-
Accrued expenses	1 322	3 288
Non-financial instruments		
Amounts received in advance	13 784	6 158
Leave pay and bonus accruals	4 867	6 284
Accrued expenses	1 600	672
VAT	460	1 404
Other payroll accruals	3 873	3 819
	36 391	**35 725**

10. Earnings per share

	Audited 30 June 2026 R'000	Audited 30 June 2025 R'000
Profit attributable to ordinary shareholders	**(16 124)**	**(39 729)**
Adjusted for:		
Profit on disposal of property, plant and equipment	**(309)**	**304**
Gross amount	(424)	417
Tax effect	115	(113)
Impairment of property, plant and equipment	-	3 207
Impairment of goodwill	-	34 591
Impairment of intangible assets	-	22 283
Impairment of right-of-use assets	-	9 290
HEADLINE EARNINGS	**(16 433)**	**29 946**

	Audited 30 June 2026 '000	Audited 30 June 2025 '000
Number of shares in issue	95 210	95 210
Weighted and diluted weighted average number of ordinary shares in issue during the period	95 210	95 210
Earnings and diluted (loss)/earnings per share (cents)	(16.9)	(41.7)
Headline and diluted headline (loss)/earnings per share (cents)	(17.3)	31.5

Corporate Information

Trellidor Holdings Limited
(Registration number 1970/015401/06)
20 Aberdare Drive, Phoenix Industrial Park,
Durban
(PO Box 20173, Durban North 4016)
Share Code: TRL
ISIN: ZAE000209342
("Company" or "Group")

Directors of Trellidor
KG Hodgson (Chairman) #
DJR Judge (Chief Executive Officer)
J Erasmus (Chief Financial Officer)
RB Patmore #
C Claassen #
Independent non-executive

Company Secretary
P Nel
(BComm FCG)
71 Cotswold Drive
Westville, 3629

Registered office
20 Aberdare Drive Phoenix Industrial Park,
Durban, 4001
(PO Box 20173, Durban North, 4016)

Date of incorporation
23 November 1970

Place of incorporation
South Africa

Auditors
PKF Durban
2nd Floor
12 on Palm Boulevard
Gateway
Durban, 4319
(PO Box 1858, Durban, 4000)

Corporate sponsor
PSG Capital (Pty) Ltd
(Registration Number 2006/015817/07)
1st Floor, Ou Kollege Building,
35 Kerk Street,
Stellenbosch, 7600
(PO Box 7403, Stellenbosch, 7599)

and

First Floor,
The Place,
1 Sandton Place,
North Towers,
Sandton, 2196
(PO Box 650957, Benmore, 2010)

Transfer Secretaries
Computershare Investor Services (Pty) Ltd
(Registration Number 2004/003647/07)
Rosebank Towers, 15 Biermann Avenue,
Rosebank, 2196
(Private Bag X9000, Saxonwold, 2132)

Announcement date 11 September 2026

Notes

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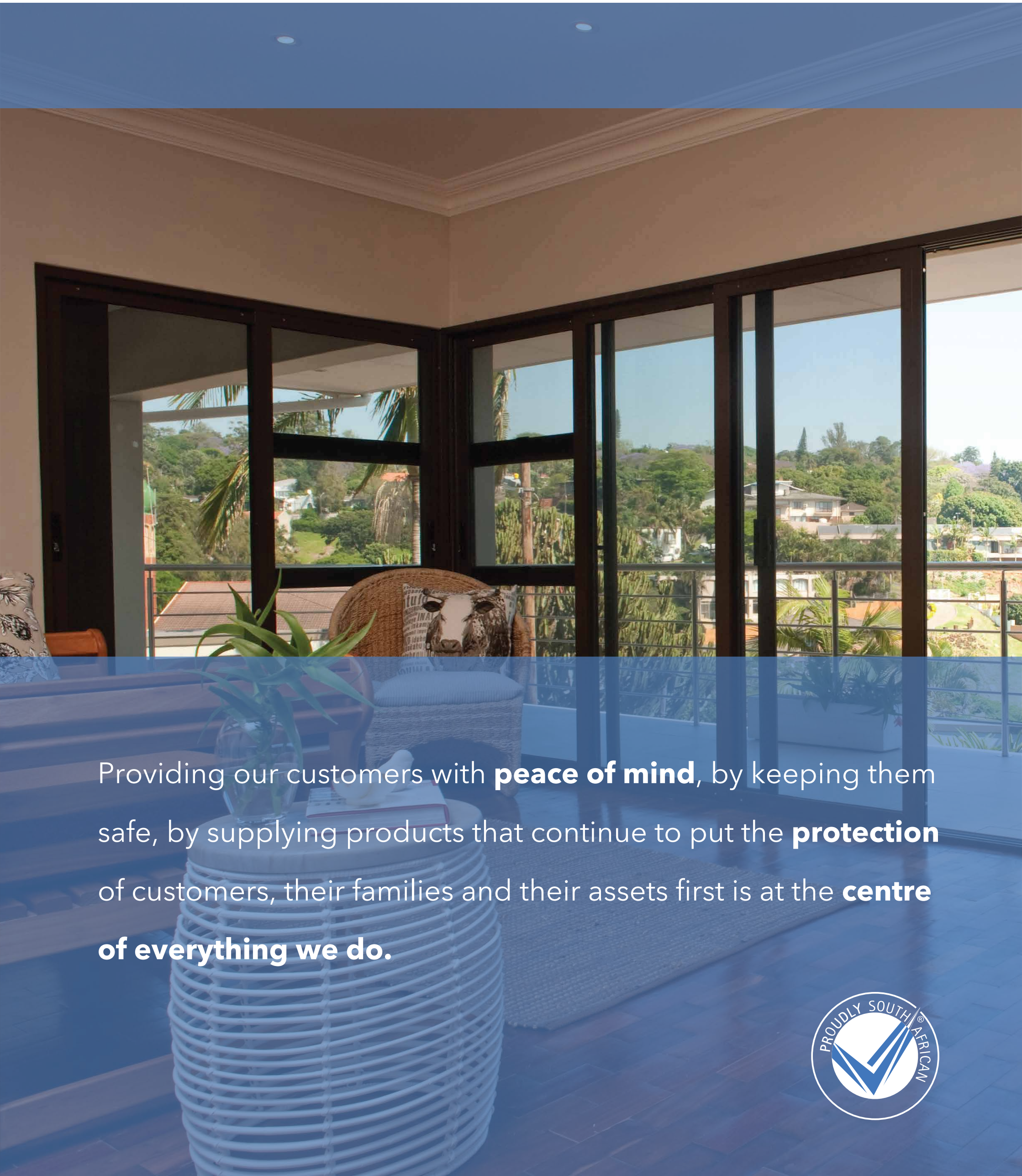

Providing our customers with **peace of mind**, by keeping them safe, by supplying products that continue to put the **protection** of customers, their families and their assets first is at the **centre of everything we do.**

PROUDLY SOUTH AFRICAN®

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